INSEAD Blue Ocean Strategy Institute

Certificate of Completion

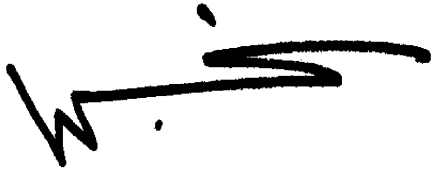
presented to

Houssam Ghadbane

In recognition of the successful completion of the two required

BLUE OCEAN STRATEGY courses.

Fontainebleau, France, December 20, 2024



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