

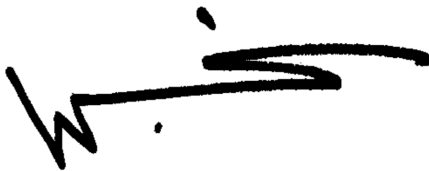
Certificate of Completion

presented to

Jad Abou Nader

In recognition of the successful completion of the two required
BLUE OCEAN STRATEGY courses.

Fontainebleau, France, 29 June 2023



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